

MINUTES
HARRIS COUNTY MUNICIPAL UTILITY DISTRICT NO. 81
OF HARRIS COUNTY, TEXAS

May 28, 2026

The Board of Directors ("Board") of Harris County Municipal Utility District No. 81 of Harris County, Texas (the "District"), met in regular session, open to the public, at 805 Hidden Canyon Drive, Katy, Texas 77450, inside the boundaries of the District, on the 28th day of May, 2026, and the roll was called of the members of the Board:

Patrick Cathcart	President
Bruce Cox	Vice President
Michael Olsen	Secretary
George Goff	Treasurer
Donna Brown	Assistant Secretary

and all of said persons were present, thus constituting a quorum.

Also attending the meeting were: Ryan Fortner of Revenue Management Services; Stephen Eustis of Cedar Creek Municipal Advisors, LLC; Marilyn Martinez of McLennan & Associates, LP; Alex Orosco of BGE, Inc. ("BGE"); Isabel Mata of Wheeler & Associates, Inc.; Charlie Chapline of Municipal District Services, LLC ("MDS"); and Teshia Judkins and Kim Cannon of Allen Boone Humphries Robinson LLP ("ABHR").

PUBLIC COMMENTS

There were no public comments.

MINUTES

The Board considered approving the minutes of the April 23, 2026, regular meeting. After discussion, Director Olsen moved to approve the minutes of the April 23, 2026, regular meeting. Director Brown seconded the motion, which passed by unanimous vote.

SERIES 2026 UNLIMITED TAX BONDS

Mr. Eustis discussed the procedures for the issuance of the District's \$12,490,000 Unlimited Tax Bonds, Series 2026 (the "Series 2026 Bonds").

REVIEW BIDS AND AWARD SALE OF THE DISTRICT'S SERIES 2026 BONDS

Mr. Eustis reviewed with the Board a summary of the bids received for the sale of the District's Series 2026 Bonds, a copy of which is attached. He stated that he verified the bids and recommends that the Board award the sale of the District's Series 2026 Bonds to the low bidder, Northland Securities, Inc. ("Northland") at a net effective interest rate of 4.451110%. Following review and discussion, Director Olsen moved to award sale of the District's Series 2026 Bonds to Northland. Director Brown seconded the motion, which passed unanimously.

ADOPT RESOLUTION AUTHORIZING ISSUANCE OF THE DISTRICT'S SERIES 2026 BONDS

Ms. Judkins reviewed the provisions of a proposed Resolution Authorizing the Issuance of the District's Series 2026 Bonds. After review and discussion, Director Olsen moved to adopt a Resolution Authorizing the Issuance of the District's Series 2026 Bonds, and direct that the Resolution be filed appropriately and retained in the District's official records. Director Brown seconded the motion, and the motion passed unanimously.

PAYING AGENT/REGISTRAR AGREEMENT

Ms. Judkins reviewed a proposed Paying Agent/Registrar Agreement with Bank of New York Mellon Trust, by which the Paying Agent/Registrar will handle registration, transfer, and payment of the District's Series 2026 Bonds. Following review and discussion, Director Olsen moved to approve the Paying Agent/Registrar Agreement for the District's Series 2026 Bonds with Bank of New York Mellon Trust and direct that the Agreement be filed appropriately and retained in the District's official records. Director Brown seconded the motion, which passed unanimously.

OFFICIAL STATEMENT

Ms. Judkins explained that the Preliminary Official Statement for the District's Series 2026 Bonds will be updated to reflect the terms of the sale, including the purchaser, interest rates, and debt service requirements. Following review and discussion, Director Olsen moved to approve the Official Statement for the District's Series 2026 Bonds and direct that the Official Statement be filed appropriately and retained in the District's official records. Director Brown seconded the motion, which passed unanimously.

CERTIFICATE REGARDING PROVISION OF FINANCIAL ADVICE

Ms. Judkins presented and reviewed with the Board a Certificate Regarding Provision of Financial Advice. Following review and discussion, Director Olsen moved to authorize execution of the Certificate Regarding Provision of Financial Advice and direct that the Certificate be filed appropriately and retained in the District's official records. Director Brown seconded the motion, which passed unanimously.

AUTHORIZE SIGNATURES AND ALL NECESSARY ACTION

Ms. Judkins discussed signatures required for documents relating to the sale and delivery of the District's Series 2026 Bonds and actions required to be taken by the District's attorney and financial advisor to deliver the District's Series 2026 Bonds to Northland. After discussion, Director Olsen moved to: (1) authorize execution of the documents related to the sale and delivery of the District's Series 2026 Bonds by the Directors of the Board; and (2) authorize the District's attorney and financial advisor to take all necessary actions to deliver the District's Series 2026 Bonds to the purchaser. Director Brown seconded the motion, which passed unanimously.

APPROVE PAYMENT TO ATTORNEY GENERAL RELATING TO BOND ISSUE TRANSCRIPT REVIEW

Ms. Judkins explained that it will be necessary for ABHR to submit a transcript of the Series 2026 Bonds to the Attorney General of Texas for review and approval. After review and discussion, Director Olsen moved to approve payment to the Attorney General of Texas for the transcript review. Director Brown seconded the motion, which passed unanimously.

AMENDMENT TO INFORMATION FORM

The Board reviewed an Amendment to Information Form reflecting the sale of the District's Series 2026 Bonds for filing with the Harris County Clerk's Office and the Texas Commission on Environmental Quality ("TCEQ"). Following review and discussion, Director Olsen moved to authorize execution of the Amendment to Information Form in connection with the District's Series 2026 Bonds, and direct that the form be filed appropriately and retained in the District's official records. Director Brown seconded the motion, which passed unanimously.

UPDATE FROM DISTRICT ENGINEER ON INSPECTION OF FACILITIES

Ms. Judkins stated that the District's engineer has determined no inspection of facilities is required due to the nature of the projects being financed through the District's Series 2026 Bonds and BGE plans to provide a letter to the District confirming same.

TAX ASSESSOR/COLLECTOR REPORT

Ms. Mata reviewed the tax assessor/collector's report for the month of April 2026. A copy of the tax assessor report is attached. She stated the report reflects that the District's 2025 taxes were 94.52% collected as of the end of April.

Ms. Mata also presented one additional check, check no. 5875, in the amount of \$4,320.00, payable to Harris Central Appraisal District for the third quarter assessment.

After discussion, Director Olsen moved to approve the tax assessor/collector's report and pay the bills from the tax account, including the one additional check, as presented. Director Brown seconded the motion, which passed by a unanimous vote.

REPORT FROM REVENUE MANAGEMENT SERVICES ON BUSINESSES PAYING SALES TAX

Mr. Fortner distributed and reviewed a Sales and Use Tax Report from RMS for the second quarter of 2026, a copy of which is attached.

BOOKKEEPER'S REPORT

The Board reviewed the bookkeeper's report, a copy of which is attached. Ms. Martinez reviewed each District account and the bills to be paid, as well as a budget to actual comparison.

Ms. Martinez further presented five additional checks for approval: (i) check no. 4609 payable to Team Wired for building access system repairs in the amount of \$1,297.49; and (ii) check nos. 4610, 4611, 4612, 4613 for resident refunds in the amounts of \$48.63, \$500.00, \$1,000.00, and \$1,000.00, respectively.

After review and discussion, Director Olsen moved to approve the bookkeeper's report and the checks presented for payment, including the five additional checks, as presented. Director Brown seconded the motion, which passed by unanimous vote.

TRAVEL REIMBURSEMENT GUIDELINES AND DIRECTOR EXPENSES FOR THE ASSOCIATION OF WATER BOARD DIRECTORS ("AWBD") SUMMER CONFERENCE

The Board discussed the AWBD summer conference and noted no Directors plan to attend the conference.

OPERATOR'S REPORT

Mr. Chapline distributed and reviewed the operator's report, a copy of which is attached. He stated the water accountability for the month is 97.4%.

Mr. Chapline requested authorization to forward six delinquent accounts to collections, totaling \$1,854.07.

SANITARY SEWER LINE(S) NEAR KENLAKE DRIVE AND DRAFT AGREEMENT WITH CORNERSTONES MUNICIPAL UTILITY DISTRICT ("CORNERSTONES") REGARDING SAME

There was no discussion on this matter.

EVALUATION OF DISTRICT'S INTERCONNECTS AND RELATED RECOMMENDATIONS

There was no discussion on this matter.

ODOR CONTROL OPTIONS FOR LIFT STATION(S), INCLUDING RELATED AGREEMENT(S) OR PROPOSAL(S) AND LIFT STATION FENCE PROPOSAL

Mr. Chapline updated the Board regarding actions taken to date to address odors reported by nearby residents at the lift station. He stated the Odor Control System appears to be functioning better than the previously used Supercell treatments and recommended continuing the use of the Odor Control System at a cost of \$1,200.00 per month after the free three-month pilot program is complete.

After discussion, and as recommended by the operator, Director Olsen moved to: (1) approve the operator's report; and (2) authorize MDS to write off the six delinquent accounts totaling \$1,854.07 and forward the accounts to collections. Director Brown seconded the motion, which passed by unanimous vote.

TERMINATION OF SERVICE

The Board conducted a hearing regarding the termination of water and sewer services. Mr. Chapline presented to the Board a list of delinquent customers. He

informed the Board that all of the residents on the termination list were delinquent in payment of utility bills and were given written notification prior to the meeting of the opportunity to appear before the Board of Directors to explain, contest, or correct their utility service bills and show reason why utility services should not be terminated for reasons of nonpayment.

Following review and discussion, Director Olsen moved to authorize that because none of the residents on the list were present at the meeting nor had presented any written statement on the matter, the utility service for the customers on the list should be terminated, if their utility bills are not paid in accordance with the District's Rate Order, and direct that the delinquent customer list be filed appropriately and retained in the District's official records. Director Brown seconded the motion, which passed by unanimous vote.

ENGINEER'S REPORT

Mr. Orozco presented the engineer's report, a copy of which is attached.

CAPITAL IMPROVEMENT PLAN ("CIP")

Mr. Orozco discussed the list of CIP projects, including the estimated timing of the rehabilitation projects.

PARK YORK FORCE MAIN REPLACEMENT, INCLUDING EASEMENT ACQUISITIONS AND RELATED APPROVALS

Mr. Orozco stated that the design plans for the Park York Force Main Replacement project have been approved by Harris County and Harris County Flood Control District. He noted BGE is finalizing the plans and will advertise once the required easements have been obtained.

Ms. Judkins updated the Board on the status of the easement acquisitions for the Park York Force Main Replacement project.

WATER PLANT NO. 3 ELEVATED STORAGE TANK REHABILITATION

Mr. Orozco updated the Board on the status of the Water Plant No. 3 elevated storage tank rehabilitation project and stated the contractor is MK Painting, Inc. ("MK"). He also confirmed there will be coordination with the District's operator to notify nearby residents when there is painting of the elevated storage tank.

HARRIS COUNTY MEMORIAL PARKWAY STORM SEWER AND DRAINAGE FACILITY IMPROVEMENTS

Mr. Orozco updated the Board regarding the Harris County Memorial Parkway storm sewer and drainage facility improvements project, noting the design plans are 90% complete.

SANITARY SEWER REHABILITATION FOR MEMORIAL PARKWAY, SECTIONS 3, 4, AND 5

Mr. Orozco updated the Board on the status of the project and stated \$110,000.00 is being held in retainage, in relation to claims by a District resident of damages caused by Champion Cleaning Specialist, Inc. during the project.

SANITARY SEWER REHABILITATION FOR CIMARRON SUBDIVISION, SECTIONS 1, 2, AND 3 AND MEMORIAL PARKWAY, SECTIONS 6, 7, AND 8

Mr. Orozco stated plans for the sanitary sewer line rehabilitation project for Cimarron subdivision, Sections 1-3 and Memorial Parkway, Sections 6-8 have been approved by all agencies. He requested authorization to approve plans and specifications for the project and advertise the project for bids.

SANITARY SEWER TELEVISIONING AND CLEANING FOR CIMARRON SUBDIVISION, SECTIONS 4, 5 AND 6, MEMORIAL PARKWAY, SECTIONS 9, 11, AND 13, AND SILVERSTONE, SECTION 1

Mr. Orozco updated the Board on the work being performed by AIMS Companies ("AIMS") for the cleaning and televising of the sanitary sewer lines for Cimarron subdivision, Sections 4-6, Memorial Parkway, Sections 9-11, and 13, and Silverstone, Section 1 project. He stated BGE is waiting for a response from the contractor to provide the televising footage of the last 592 liner feet of the project.

SANITARY SEWER REHABILITATION ALONG KENLAKE DRIVE

Mr. Orozco stated AIMS is the contractor for the sanitary sewer rehabilitation along Kenlake Drive project. He stated BGE is missing one post construction tape to review from the contractor.

CINCO MUNICIPAL UTILITY DISTRICT NO.1 ("CINCO MUD 1") TEMPORARY SANITARY SEWER BYPASS

Mr. Orozco updated the Board on the emergency repair of a 30-inch sanitary sewer line to Cinco MUD 1's wastewater treatment plant and the temporary bypass to the Cinco Regional Plant for the treatment of the

wastewater from that line and stated the emergency repair is complete and the bypass has been removed. He stated that Cinco MUD 1 reported a total of 4,566,460 gallons of sewage treated by the Cinco Regional Plant during the bypass, which amount is being reviewed by the Cinco Regional Plant operator and BGE. Mr. Orozco also stated Cinco MUD 1 has approved the proposed charge for the treatment of the bypassed wastewater of \$2.21 per 1,000 gallons. He noted this charge for the treatment of the bypassed wastewater does not include other direct costs related to the bypass incurred by Cinco Regional Plant consultants, including engineering, operating, and legal, that will be separately charged to Cinco MUD 1.

RISK AND RESILIENCE ASSESSMENT AND EMERGENCY RESPONSE PLAN
PURSUANT TO AMERICA'S WATER INFRASTRUCTURE ACT OF 2018,
INCLUDING RELATED PROPOSALS

Mr. Orozco reported on the District's obligations under the America's Water Infrastructure Act of 2018 (the "AWIA"). He stated that, pursuant to the AWIA, the District must certify to the Environmental Protection Agency that its community water system has completed a Risk and Resilience Assessment ("RRA") and an Emergency Response Plan ("ERP"). Mr. Orozco stated the draft RRA is complete and under internal review.

OTHER ENGINEERING MATTERS

Mr. Orozco reported that BGE has received plans from an engineering firm for a commercial building on 21811 Park York Drive, is reviewing the plans, and has forwarded a copy of the plans to MDS for review.

Following review and discussion, and based on the engineer's recommendation, Director Olsen moved to: (1) approve the engineer's report; and (2) approve plans and specifications and authorize advertisement for bid of the sanitary sewer rehabilitation for Cimarron subdivision Sections 1, 2 and 3 and Memorial Parkway Sections 6, 7 and 8. Director Cox seconded the motion, which passed by unanimous vote.

HARRIS COUNTY PRECINCT 4 SIDEWALK PROJECTS.

There was no discussion on this matter.

REPORT ON WEST MEMORIAL MUNICIPAL UTILITY DISTRICT SEWAGE
TREATMENT PLANT (THE "WEST MEMORIAL STP") MEETING

Director Cox distributed and reviewed the West Memorial STP report on the West Memorial Sewage Treatment Plant meeting, a copy of which attached.

Ms. Judkins updated the Board on the proposed amended and restated West Memorial STP agreement from the attorney for West Memorial Municipal Utility District, noting she has forwarded comments to West Memorial Municipal Utility District for review.

OPERATION, REPAIR, MAINTENANCE AND RENTAL OF ADMINISTRATIVE OFFICE AND DISTRICT WEBSITE, COMMUNICATION, AND EMPLOYMENT MATTERS, AND RELATED AGREEMENTS AND PROPOSALS

Director Cathcart discussed routine maintenance and reservation activity at the administration building.

Director Cathcart presented a proposal from True Fix in the amount of \$5,490.00 for the repair of the air conditioner system in the District administration building office. A copy of the proposal is attached. Discussion ensued regarding replacement or repair of the air conditioning unit. After discussion, the Board concurred to request additional proposals as discussed for review at the next Board meeting.

Director Cathcart discussed a proposal from Ready Maintenance in the amount of \$4,320.00 for shrub and tree trimming and to clean the gutters, a copy of which is attached. Director Cathcart noted that the shrubs were recently trimmed. After discussion, Director Cox moved to approve the proposal from Ready Maintenance, minus the shrub trimming, for an amount of \$3,300.00 for the tree trimming and to clean the gutters. Director Olsen seconded the motion, which carried by unanimous vote.

WEST HARRIS COUNTY REGIONAL WATER AUTHORITY ("WHCRWA")

There was no discussion on this matter.

DISTRICT CORRESPONDENCE, INCLUDING DISTRICT WEBSITE, CORRESPONDENCE BY DISTRICT, AND CORRESPONDENCE RECEIVED BY DISTRICT, INCLUDING ITS DIRECTORS, EMPLOYEES, OR CONSULTANTS

There was no discussion on this matter.

AUTHORIZE PREPARATION OF QUARTERLY DISTRICT NEWSLETTER

The Board discussed articles to be included in the quarterly District newsletter. After discussion, Director Olsen moved to authorize preparation of the third quarter District newsletter. Director Cox seconded the motion, which carried by unanimous vote.

APPROVE ANNUAL REPORT AND AUTHORIZE FILING OF SAME IN ACCORDANCE WITH THE DISTRICT'S CONTINUING DISCLOSURE OF INFORMATION AGREEMENT AND AS REQUIRED BY SEC RULE 15C2-12

The Board considered authorizing preparation and filing of the District's Annual Report containing updated financial and operating data to be filed in accordance with the continuing disclosure provisions contained in bond resolutions. Ms. Judkins stated that the District is required to update certain financial and operating data and file same with the Municipal Securities Rulemaking Board through EMMA in compliance with SEC Rule 15c2-12. After discussion, Director Olsen moved to approve and authorize filing of the Annual Report. Director Cox seconded the motion, which passed by unanimous vote.

ANNUAL REVIEW OF PROCEDURES FOR CONTINUING DISCLOSURE COMPLIANCE

The Board reviewed the Procedures for Continuing Disclosure Compliance. Ms. Judkins stated that no changes are required at this time.

2026 DIRECTORS ELECTION

The Board considered approving a Certificate of Election, reflecting the re-election of Patrick Cathcart, Donna Brown, and Bruce Cox to the Board of Directors of the District each for a four-year term, and approving the Sworn Statements and Oaths of Office for Directors Cathcart, Brown, and Cox.

The Board further considered reorganizing the Board of Director positions. After discussion, the Board concurred to remain in their current Director positions.

The Board then considered authorizing filing of an updated District Registration Form with the TCEQ, reflecting the terms of the re-elected directors.

After review and discussion, Director Olsen moved to: (1) approve the Certificate of Election and the distribution of same to Directors Cathcart, Brown, and Cox; (2) approve the Sworn Statements and Oaths of Office and direct that the documents be filed appropriately and retained in the District's official records, and that the Oaths of Office be filed with the Secretary of State, as required by law; and (3) authorize filing of the updated District Registration Form with the TCEQ. Director Cox seconded the motion, which passed unanimously.

Ms. Judkins also reviewed a memorandum regarding annual cybersecurity and artificial intelligence training requirements for local government employees and elected and appointed officials. She stated that the required training should be completed by all directors and reported to ABHR prior to the August 31 deadline for reporting

compliance to the Texas Department of Information Resources ("DIR"). After review and discussion, the Board directed the required persons to complete their certified training programs and report their completion to ABHR for reporting to DIR by August 31.

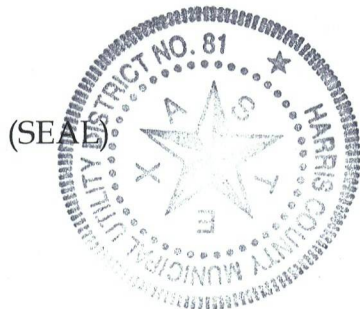
INTERLOCAL AGREEMENT WITH HARRIS-GALVESTON SUBSIDENCE DISTRICT FOR WATER CONSERVATION EDUCATION PROGRAM

Ms. Judkins presented a draft Interlocal Agreement for the 2026-27 Water Wise Program. Ms. Judkins noted the price for the sponsorships pursuant to the Program has increased from \$38.00 to \$40.00 per sponsorship and discussed the other changes made by the Harris-Galveston Subsidence District to the draft agreement for this year's term. After review and discussion, Director Olsen moved to approve the Interlocal Agreement for the Water Wise Program and direct that the Agreement be filed appropriately and retained in the District's official records. Director Brown seconded the motion, which passed by unanimous vote.

CONVENE IN EXECUTIVE SESSION

The Board did not convene in executive session.

There being no further business to come before the Board, the Board concurred to adjourn the meeting.





Secretary, Board of Directors

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