

MINUTES
HARRIS COUNTY MUNICIPAL UTILITY DISTRICT NO. 81
OF HARRIS COUNTY, TEXAS

April 23, 2026

The Board of Directors ("Board") of Harris County Municipal Utility District No. 81 of Harris County, Texas (the "District"), met in regular session, open to the public, at 805 Hidden Canyon Drive, Katy, Texas 77450, inside the boundaries of the District, on the 23rd day of April, 2026, and the roll was called of the members of the Board:

Patrick Cathcart	President
Bruce Cox	Vice President
Michael Olsen	Secretary
George Goff	Treasurer
Donna Brown	Assistant Secretary

and all of said persons were present, thus constituting a quorum.

Also attending the meeting were: Bill Fischer of Memorial Parkway Homeowners Association; Jennifer Hanna of Forvis Mazars ("Forvis"); Stephen Eustis of Cedar Creek Municipal Advisors, LLC; Pam Redden of McLennan & Associates, LP; Kate Hallaway of BGE, Inc. ("BGE"); Isabel Mata of Wheeler & Associates, Inc.; Rich Roberts of Municipal District Services, LLC ("MDS"); Doris Vogt, District employee; and Teshia Judkins and Jennifer Ramirez of Allen Boone Humphries Robinson LLP ("ABHR").

PUBLIC COMMENTS

There were no public comments.

MINUTES

The Board considered approving the minutes of the March 26, 2026, regular meeting. After discussion, Director Cox moved to approve the minutes of the March 26, 2026, regular meeting. Director Olsen seconded the motion, which passed by unanimous vote.

APPROVE AUDIT FOR FISCAL YEAR END DECEMBER 31, 2025

Ms. Hanna reviewed the draft audit for the District's fiscal year end December 31, 2025. After discussion, Director Olsen moved to approve the audit, subject to final review. Director Brown seconded the motion, which passed unanimously.

RENEWAL OF DISTRICT INSURANCE POLICIES

The Board reviewed a proposal from McDonald & Wessendorff Insurance ("McDonald") for renewal of the District's insurance policies. Following review and discussion, Director Olsen moved to accept the proposal from McDonald for renewal of the District's insurance policies and direct that the proposal be filed appropriately and retained in the District's official records. Director Brown seconded the motion, and the motion passed unanimously.

TAX ASSESSOR/COLLECTOR REPORT

Ms. Mata reviewed the tax assessor/collector's report for the month of March 2026. A copy of the tax assessor report is attached. She stated the report reflects that the District's 2025 taxes were 93.99% collected as of the end of March.

Ms. Mata also presented one additional check for approval, check no. 5853 in the amount of \$4,780.87 payable to the Texas State Comptroller.

After discussion, Director Olsen moved to approve the tax assessor/collector's report and pay the bills from the tax account, including the one additional check, as presented. Director Brown seconded the motion, which passed by a unanimous vote.

REPORT FROM REVENUE MANAGEMENT SERVICES ON BUSINESSES PAYING SALES TAX

There was no discussion on this matter.

TERMINATE MUNICIPAL ADVISORY SERVICES AGREEMENT WITH ROBERT W. BAIRD & CO. INCORPORATED AND ENGAGE CEDAR CREEK MUNICIPAL ADVISORS, LLC AS THE DISTRICT'S FINANCIAL ADVISOR

Mr. Eustis presented a joint letter from Robert W. Baird & Co. Incorporated ("Baird") and Cedar Creek Municipal Advisors, LLC ("CCMA") regarding the departure of the special districts team from Baird to CCMA and Baird's agreement to waive the 30-day termination requirement if the District chooses to engage CCMA as the District's financial advisor. He also reviewed and addressed questions regarding an engagement letter for municipal advisory services between CCMA and the District. He further presented and reviewed certain disclosures pursuant to the Municipal Securities Rulemaking Board Rule G-42 and G-10. A copy of such disclosures is held in the District's records. The Board considered termination of the District's municipal advisory services agreement with Baird. After review and discussion, Director Brown moved to: (1) authorize termination of the District's municipal advisory services agreement with Baird; and (2) engage CCMA as the District's financial advisor and

approve the engagement letter for same. Director Olsen seconded the motion, which passed unanimously.

UNLIMITED TAX BONDS, SERIES 2026 ("SERIES 2026 BONDS")

APPROVE PRELIMINARY OFFICIAL STATEMENT AND OFFICIAL NOTICE OF SALE

Mr. Eustis reviewed the Preliminary Official Statement and Official Notice of Sale for the Series 2026 Bonds totaling \$12,490,000.

ENGAGE RATING COMPANY TO PERFORM CREDIT RATING ANALYSIS FOR SERIES 2026 UNLIMITED TAX BONDS

The Board considered engaging Standard and Poor's rating company to perform a credit rating analysis for the District's Series 2026 Bonds. Mr. Eustis stated that the District currently has a rating from previous Bonds. He recommended the Board engage Standard and Poor's for a credit rating for the Series 2026 Bonds.

ADOPT RESOLUTION REQUESTING APPRAISAL OF PROPERTY AND CERTIFICATE OF ESTIMATED APPRAISED VALUE

Mr. Eustis stated a Resolution Requesting Appraisal of Property and Certificate of Estimated Appraised value is not needed.

APPOINT PAYING AGENT/REGISTRAR

The Board considered appointing a paying agent/registrar for the Series 2026 Bonds. Mr. Eustis recommended the Board appoint the Bank of New York Mellon Trust Company as the paying agent/registrar for the Series 2026 Bonds.

AUTHORIZE ADVERTISEMENT FOR SALE OF THE SERIES 2026 BONDS AND SCHEDULE BOND SALE

The Board then considered advertisement for sale of the Series 2026 Bonds and discussed an appropriate bond sale date. Mr. Eustis recommended the Series 2026 Bond sale date be scheduled for May 28, 2026, the next regular Board meeting.

Following discussion, Director Olsen moved to: (1) approve the Preliminary Official Statement and Official Notice of Sale for the District's Series 2026 Bonds, subject to final review; (2) engage Standard and Poor's rating company to perform a credit rating for the District's Series 2026 Bonds; (3) appoint Bank of New York Mellon Trust Company as paying agent/registrar for the District's Series 2026 Bonds; and (4)

authorize advertisement for bids for the Series 2026 Bonds and schedule the bond sale for May 28, 2026. Director Brown seconded the motion, which carried by unanimous vote.

BOOKKEEPER'S REPORT

The Board reviewed the bookkeeper's report, a copy of which is attached. Ms. Redden reviewed each District account and the bills to be paid, as well as a budget to actual comparison.

Ms. Redden further presented three additional checks for approval: (i) check no. 4531 payable to Best Trash for the shred event in the amount of \$600.00; (ii) check no. 4532 payable to Spic and Span for trash can cleaning in the amount of \$155.88; and (iii) check no. 4533 payable to the Doris Vogt in the amount of \$242.85 to reimburse for the cost of food for the Board meeting and the shred event.

After review and discussion, Director Olsen moved to approve the bookkeeper's report and the checks presented for payment, including the three additional checks, as presented. Director Brown seconded the motion, which passed by unanimous vote.

OPERATOR'S REPORT

Mr. Roberts distributed and reviewed the operator's report, a copy of which is attached. He stated the water accountability for the month is 94.1%.

Mr. Roberts requested authorization to forward one delinquent account to collections, totaling \$95.66.

Mr. Roberts reviewed the Water Conservation Plan Annual Report and stated it will be submitted to the Texas Water Development Board as previously authorized.

SANITARY SEWER LINE(S) NEAR KENLAKE DRIVE AND DRAFT AGREEMENT WITH CORNERSTONES MUNICIPAL UTILITY DISTRICT ("CORNERSTONES") REGARDING SAME

There was no discussion on this matter.

EVALUATION OF DISTRICT'S INTERCONNECTS AND RELATED RECOMMENDATIONS

There was no discussion on this matter.

ODOR CONTROL OPTIONS FOR LIFT STATION(S), INCLUDING RELATED AGREEMENT(S) OR PROPOSAL(S) AND LIFT STATION FENCE PROPOSAL

Mr. Roberts updated the Board regarding actions taken to date to address odors reported by nearby residents at the lift station. He stated the check valve replacements at the lift station are complete, the Odor Control System was installed, and the three-month pilot program has begun.

UPDATE ON LANDSCAPING MAINTENANCE OF CERTAIN DISTRICT FACILITIES BY TEXAS GROUNDWORKS MANAGEMENT ("TGM")

Ms. Judkins stated the Service Agreement with TGM has been approved by TGM. Ms. Vogt stated there was a small area on the backside of the Westgreen well site that needed to be mowed and stated she would contact TGM to ensure it is on the maintenance schedule.

Ms. Judkins discussed TGM's request to post TGM signs on the fences of District facilities. After discussion, the Board concurred not to post any TGM signage on facility fences. A copy of the request is attached.

After discussion, and as recommended by the operator, Director Olsen moved to: (1) approve the operator's report; and (2) authorize MDS to write off the one delinquent account totaling \$95.66 and forward the account to collections. Director Brown seconded the motion, which passed by unanimous vote.

TERMINATION OF SERVICE

The Board conducted a hearing regarding the termination of water and sewer services. Mr. Roberts presented to the Board a list of delinquent customers. He informed the Board that all of the residents on the termination list were delinquent in payment of utility bills and were given written notification prior to the meeting of the opportunity to appear before the Board of Directors to explain, contest, or correct their utility service bills and show reason why utility services should not be terminated for reasons of nonpayment.

Following review and discussion, Director Olsen moved to authorize that because none of the residents on the list were present at the meeting nor had presented any written statement on the matter, the utility service for the customers on the list should be terminated, if their utility bills are not paid in accordance with the District's Rate Order, and direct that the delinquent customer list be filed appropriately and retained in the District's official records. Director Brown seconded the motion, which passed by unanimous vote.

CONDUCT ANNUAL REVIEW AND RECEIVE REPORT FROM OPERATOR ON IDENTITY THEFT PREVENTION PROGRAM AND ADOPT IDENTITY THEFT PREVENTION PROGRAM AMENDMENT

Mr. Roberts reviewed the annual report on the Identity Theft Prevention Program, a copy of which is attached to the operator's report. Mr. Roberts stated that no significant incidents of identity theft have been reported in the past year and that MDS is not recommending any changes to the policy at this time. The Board concurred not to make any changes to the policy.

APPROVE CONSUMER CONFIDENCE REPORT ("CCR") AND AUTHORIZE OPERATOR TO DISTRIBUTE THE CCR AND FILE CERTIFICATE OF MAILING WITH THE TEXAS COMMISSION ON ENVIRONMENTAL QUALITY

Mr. Roberts distributed and reviewed the 2025 CCR, a copy of which is attached to the operator's report. After review and discussion, Director Olsen moved to approve the CCR and authorize MDS to include a link to access the report on the utility bill and filing of same as required. Director Brown seconded the motion, and the motion passed unanimously.

ENGINEER'S REPORT

Ms. Hallaway presented the engineer's report, a copy of which is attached.

CAPITAL IMPROVEMENT PLAN ("CIP")

Ms. Hallaway discussed the list of CIP projects, including the estimated timing of the rehabilitation projects.

PARK YORK FORCE MAIN REPLACEMENT, INCLUDING EASEMENT ACQUISITIONS AND RELATED APPROVALS

Ms. Hallaway stated that the plans for final approval of the design plans for the Park York Force Main Replacement project have been approved by Harris County and Harris County Flood Control District. She noted BGE is finalizing the plans and will advertise once the required easements have been obtained.

Ms. Judkins updated the Board on the status of the easement acquisitions for the Park York Force Main Replacement project.

WATER PLANT NO. 3 ELEVATED STORAGE TANK REHABILITATION

Ms. Hallaway discussed the Water Plant No. 3 elevated storage tank rehabilitation project and stated the contractor is MK Painting, Inc. ("MK"). She stated the Notice to Proceed was issued for April 2, 2026 and there will be

coordination with the District's operator to notify nearby residents when there is painting of the elevated storage tank.

HARRIS COUNTY MEMORIAL PARKWAY STORM SEWER AND DRAINAGE FACILITY IMPROVEMENTS

Ms. Hallaway updated the Board regarding the Harris County Memorial Parkway storm sewer and drainage facility improvements project, noting the design plans are 90% complete.

SANITARY SEWER REHABILITATION FOR MEMORIAL PARKWAY, SECTIONS 3, 4, AND 5

The Board discussed the status of the letter agreement with Champion Cleaning Specialists, Inc. ("CCSI") confirming CCSI's obligations under the contract between the parties, including without limitation the obligation of CCSI to defend, indemnify, and hold harmless the District, and offering to release \$121,104.06 of retainage to CCSI for work completed on the project, subject to CCSI's signature of the letter agreement. Ms. Judkins and Ms. Hallaway confirmed that although the letter agreement was sent to CCSI for review and signature, the District has not yet received the letter agreement signed by CCSI. Ms. Redden confirmed that the check in the amount of \$121,104.06 to CCSI will continue to be held until she receives confirmation that the letter agreement has been signed by CCSI and received by the District.

SANITARY SEWER REHABILITATION FOR CIMARRON SUBDIVISION, SECTIONS 1, 2, AND 3 AND MEMORIAL PARKWAY, SECTIONS 6, 7, AND 8

Ms. Hallaway stated plans for the sanitary sewer line rehabilitation project for Cimarron subdivision, Sections 1-3 and Memorial Parkway, Sections 6-8 have been resubmitted to agencies.

SANITARY SEWER TELEVISIONING AND CLEANING FOR CIMARRON SUBDIVISION, SECTIONS 4, 5 AND 6, MEMORIAL PARKWAY, SECTIONS 9, 11, AND 13, AND SILVERSTONE, SECTION 1

Ms. Hallaway updated the Board on the work being performed by AIMS Companies ("AIMS") for the cleaning and televising of the sanitary sewer lines for Cimarron subdivision, Sections 4-6, Memorial Parkway, Sections 9-11, and 13, and Silverstone, Section 1 project. She stated BGE is waiting on a response from the contractor to provide the televising footage of the last 1,500 liner feet of the project.

SANITARY SEWER REHABILITATION ALONG KENLAKE DRIVE

Ms. Hallaway stated AIMS is the contractor for the sanitary sewer rehabilitation along Kenlake Drive project. She stated BGE has received the post construction tapes for review.

CINCO MUNICIPAL UTILITY DISTRICT NO.1 ("CINCO MUD 1") TEMPORARY SANITARY SEWER BYPASS

Ms. Hallway updated the Board on the status of the temporary sanitary sewer bypass to the Cinco Regional Plant for Cinco MUD 1's emergency repair work, noting the bypass has been removed. She also reported the recommended charge to Cinco MUD 1 of \$2.21 per 1,000 gallons for the treatment of the bypassed wastewater, which was approved by Regional Plant Operating Committee and the District, has been provided to Cinco MUD 1's engineer. She further stated BGE is coordinating with the District's consultants to gather other direct costs incurred by the District in relation to the emergency repair and temporary sanitary sewer bypass.

RISK AND RESILIENCE ASSESSMENT AND EMERGENCY RESPONSE PLAN PURSUANT TO AMERICA'S WATER INFRASTRUCTURE ACT OF 2018, INCLUDING RELATED PROPOSALS

Ms. Hallaway reported on the District's obligations under the America's Water Infrastructure Act of 2018 (the "AWIA"). She stated that, pursuant to the AWIA, the District must certify to the Environmental Protection Agency that its community water system has completed a Risk and Resilience Assessment ("RRA") and an Emergency Response Plan ("ERP"). Ms. Hallaway stated the draft RRA is complete and under internal review.

Following review and discussion, and based on the engineer's recommendation, Director Brown moved to approve the engineer's report. Director Olsen seconded the motion, which passed by unanimous vote.

HARRIS COUNTY PRECINCT 4 SIDEWALK PROJECTS.

Ms. Hallaway updated the Board on the Harris County sidewalk improvement project along Mason Road and the two sidewalk improvement projects along Westgreen Boulevard. Ms. Judkins stated Harris County provided the final interlocal agreement with Harris County for the sidewalk improvements on Mason Road for the Board's signature.

The Board discussed notifying residents of the sidewalk projects via door tags and on the utility bill. After discussion the Board concurred to request the operator to notify residents, as discussed.

REPORT ON WEST MEMORIAL MUNICIPAL UTILITY DISTRICT SEWAGE TREATMENT PLANT (THE "WEST MEMORIAL STP") MEETING

Director Cox distributed and reviewed the West Memorial STP report on the West Memorial Sewage Treatment Plant meeting, a copy of which attached.

Ms. Judkins updated the Board on the proposed amended and restated West Memorial STP agreement from the attorney for West Memorial Municipal Utility District, noting she is gathering comments and suggested revisions from the District's consultants which will be forwarded to West Memorial Municipal Utility District once received and she has contacted the attorney for West Memorial Municipal Utility District to let him know the District will have comments on the proposed agreement.

OPERATION, REPAIR, MAINTENANCE AND RENTAL OF ADMINISTRATIVE OFFICE AND DISTRICT WEBSITE, COMMUNICATION, AND EMPLOYMENT MATTERS, AND RELATED AGREEMENTS AND PROPOSALS

Ms. Vogt discussed routine maintenance and reservation activity at the administration building.

Ms. Vogt stated City Maintenance has completed the fence and gate repair. She stated the cost was higher than anticipated, noting the final amount was \$1,340.18. A copy of the final invoice is attached.

Ms. Vogt discussed issues with the access cards used by MDS for access into the administration building. She stated Team Wired is working on reprogramming the new cards. She stated there are also issues with the card reader and panel for the entry to the building on the party side that need to be addressed.

The Board discussed the fall shred event in October and concurred to schedule the fall shred event on October 17, 2026, noting Best Trash has approved the date.

WEST HARRIS COUNTY REGIONAL WATER AUTHORITY ("WHCRWA")

There was no discussion on this matter.

DISTRICT CORRESPONDENCE, INCLUDING DISTRICT WEBSITE, CORRESPONDENCE BY DISTRICT, AND CORRESPONDENCE RECEIVED BY DISTRICT, INCLUDING ITS DIRECTORS, EMPLOYEES, OR CONSULTANTS

There was no discussion on this matter.

CONVENE IN EXECUTIVE SESSION

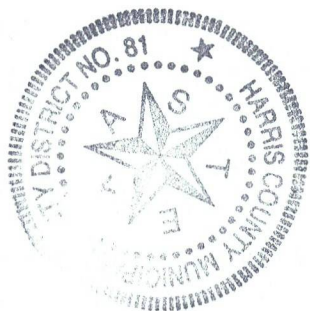
The Board did not convene in executive session.

There being no further business to come before the Board, the Board concurred to adjourn the meeting.



Secretary, Board of Directors

(SEAL)



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